



**`Minutes of Meeting  
CITIZENS' EFFICIENCY COMMISSION  
March 11, 2015**

**ATTENDANCE**

**Citizens' Efficiency Commissioners**

X	Larry Bomke	X	Robert Plunk
X	Josh Collins	X	J.D. Sudeth
X	James Donelan	X	Joan Walters
	Karen Hasara	X	Robert Wesley
	Jackie Newman		

**Others:**

Jeff Fulgenzi -SSCRPC

Gail Weiskopf- SSCRPC

Christie Crites – Crawford, Murphy & Tilly, Inc.

Mr. Brian Costin, Policy Director - Office of Lieutenant Governor Evelyn Sanguinetti

**I. CALL TO ORDER**

Chairperson Joan Walters called the meeting of the Citizens' Efficiency Commission to order.

**II. ROLL CALL AND APPROVAL OF ABSENCES**

Chair Walters announced that commissioners Karen Hasara and Jackie Newman were not in attendance for the meeting.

**III. APPROVAL OF MINUTES**

Chair Walters asked if there were any additions or corrections to the minutes of the February 11, 2015, regular meeting. Mr. Robert Plunk mentioned on page 3 Section D. Developing Legislative Linkages adding the discussion related to Foreign Fire Insurance Funds. Mr. Josh Collins moved to approve the amended minutes. Mr. Plunk seconded the motion, and the amended minutes were approved.

**IV. INTRODUCTIONS AND ANNOUNCEMENTS**

Chair Walters asked the guests to introduce themselves. Ms. Christie Crites, of a local engineering firm Crawford, Murphy, & Tilly. Mr. Brian Costin, Policy Director, from the Office of Lieutenant Governor Evelyn Sanguinetti. Mr. Costin explained that he had started about five or six weeks ago. Mr. Costin indicated he was pleased to visit the CEC and wants to learn more about their work. He indicated that he has been speaking with Mr. Jeff Fulgenzi and had been briefed on what the CEC has worked on in the past and is are very excited about this as it relates



to the Governor Rauner's Local Government Consolidation and unfunded mandates taskforce that was created by the executive order less than a month ago. Mr. Costin thanked everyone for inviting him. Chair Walters asked Mr. Costin to share a little bit about his background. Mr. Costin shared that he previously worked at Illinois Policy Institute, where he was the Director of Government Reform where he worked on consolidation issues in the past with a lot of government transparency and anti corruption initiatives for five years. Before that he was with the Heartland Institute, where he was the Assistant Director of Lobbying. Graduated from Illinois State University majored in Political Science and Economics. He said he was excited to start this new initiative and looking forward to working closely with the CEC. Chair Walters thanked them for coming. The CEC members and SSCPRC staff introduced themselves after the introduction of the guest.

Chair Walters asked Mr. Costin to discuss the effort of the Governor and the Lieutenant Governor Related to local government. In terms of the Executive Order, what do they hope to accomplish and is there a timetable or a strategy?

Mr. Costin replied the two major issues that have been identified are local government consolidation and unfunded mandates. Illinois has the most units of local government by far in the country according to the US Census counts close to 7,000 and closer to 9,000 counting the way Illinois Comptroller counts. In a lot of different categories whether it be municipalities, counties, townships, special purpose districts, school districts, Illinois consistently rank in the top 5 having most local governments. There is an idea that too many layers of local government cause inefficiency and redundancy in government. The tasks are to do 1) assemble a task force which should be announced shortly, and 2) really examine the structure of local government in Illinois. Put every single idea on the table, discuss it, research it, investigate it, and think about ways to make local government more efficient. Whether that be empowering local citizens to have more input in that process of deciding what goes on with local government. In DuPage County regarding consolidation; there are a number of unelected local government bodies that are appointed by the county commissioner. Legislation was recently passed to allow them to consolidate some of the local governments.

Mr. Costin noted unfunded mandates are the second charter of this task force. They plan to examine every single state mandate that is on local government in particular and analyze them to see if they are worth keeping. They want to be able to help empower local governments to fulfill their core mission. They want to examine these mandates and then make a recommendation to keep it, remove it, revise it, or fund it. As far as the time line, we are planning on having five or six meeting of the task force by the end of April which is a very ambitious schedule. The entire Lieutenant Governor's office has a lot of work to do. We really hope to make recommendations to the Governor and to the Legislatures. The Executive Order gives us until the December 31, 2015, to prepare a report on all their findings. The plan is to have a task force of people from all over the state, so it will be regionally diverse. The task force will meet in various different locations across the state. So at the end of the day, they will look at everything, all the ideas being proposed in the different arenas', research them, and hopefully



the task force will be able to coalesce behind certain ideas and we will be able to make positive changes in the State of Illinois.

Chair Walters noted the CEC had very short notice to submit a name to the Lieutenant Governor for this taskforce. As Chair, Joan submitted Karen Hasara because of her strong background as a clerk, as a mayor, as a senator for several terms, as county board member as a chairman of the first CEC and commissioner of the current CEC. The CEC is waiting to hear if Ms. Hasara will be an appointee to the task force.

Mr. Robert Wesley asked which one will be tackled first local government consolidation or unfunded mandates.

Mr. Costin explained once the task force has been assembled, the agenda will be inclusive to what the task force members want to cover. The project is currently in the information gathering mode, data is being collected on these issues with different state agencies such as the Illinois State Board of Education, who has reports on both consolidation and unfunded mandates. Once feedback is received and the task force members sees what the opportunities are, Mr. Costin said he would be able to better answer the question.

Mr. Wesley expressed his belief that talking about unfunded mandates first, may get a whole lot more support than talking about consolidation first. The CEC has learned this through their experiences.

Mr. Costin agreed in regards to engaging local governments when talking about the unfunded mandates' portion, they would be much more enthusiastic about discussing this issue. There are local government officials that meet together to figure out how to have a more efficient government for their communities, very similar to that which the CEC has accomplished over the past four years. Regarding unfunded mandates, the Lieutenant Governor's website will have a portal, where anyone can report stories about the issues. Local government will be encouraged to give feedback, identify what the issues, and the unfunded mandates are that are impeding their success to their core missions. We hope to be able incorporate the information from the portal from everyone, especially practitioners who can intimately tell their story and how much it cost.

Mr. Plunk asked about the strategy for getting this information and how many staff working on this.

Mr. Costin replied there is not a large staff. Recently they have consolidated offices and closed a couple of the southern offices, so there will be fewer staff. Mr. Costin is the primary staff person who will be working on this issue, but we will need the help from agencies, local governments across the state of Illinois, task force members to execute this in the ten an half months that is left to make the report and recommendations to the Governor and Legislature.



Mr. Plunk commended Mr. Costin for the initiative. He said definitely this would need to go beyond the state departments to really get a picture of what is going on, which is a real challenge.

Chair Walters noted that it has been her observation that state government is fairly oblivious to what local government does and often are amazed when they dig deeper to find out all the functions that are performed by them. Chair Walters said a cut at the local government distributed fund will get everyone's attention. Because it is usually the only other source of income that cities have other than little sales tax, a property tax and a LGDF is what really compromise local governments, Chair Walters there will be resistance against this strategy.

Mr. Wesley explained one of the things the CEC have collectively learned is that local governments are not stupid and they are not getting rich, so for a number of years he has observed that within this structure there is sharing and intergovernmental partnerships that increase the efficiency of dollars utilized by two or more agencies. He stated that there is a tremendous temptation to look at structure and not function. It is one thing to say there are 7,000 units of government; it's another thing to say who will provide this service once the consolidation is in place and that service is still needed. Mr. Wesley stated he is less impressed with the notation of consolidation then with the notation of efficiency of deliver of service, which are different things.

Mr. Costin said one of his hopes is to concentrate on how to make local government efficient as possible and he was excited about meeting with the CEC because they have local government leaders are beginning to meet and work together through the Sangamon County Regional Leadership Council. Mr. Costin hopes to reflect the lessons learned by the CEC to the task force and encourage people to replicate what the CEC has done among other counties. For now everything is on the table, Mr. Costin wants to hear stories and he believes the Regional Leadership Council is one of the success stories in the state of Illinois. He hopes we can emerge with best practices that are going to help local governments across the state deliver better and more efficient government services.

Mr. James Donelan asked how many members will be appointed. There is not an exact final number Mr. Costin thought between twenty or thirty. Mr. Donelan shared that in the beginning the CEC had an educational period that was very important to really hear from various local governments. The CEC sat down with them more as a one on one. The CEC sought to discover what does the Library district do, what does the County do, what does the City, what do the smaller municipalities do, what do the Townships do to get a better understanding of the different entities do. Through this process the CEC learned there is a significant amount of intergovernmental cooperation that occurs unnoticed.

Mr. Costin stated they will heavily push local governments to provide the feedback, we will give them the opportunity to contact us directly and also through the website to share their stories about what is working, what is not working, what are the problems, how do we fix them.



Chair Walters discussed the legal review the CEC had to determine which are created by law, how to change them, which laws would have to be changed which is a basic part of the CEC work with the County. Mr. Fulgenzi stated that he and the CEC have shared a great deal of documents with Mr. Costin, and gave him the web address to locate all the other documents and materials.

Mr. Costin stated legal representation was just hired last week. Legal analysis is a part that was anticipated to do, studying each form of government in the State of Illinois. Showing how each were created, the main functions of each, the laws for each of them and how they could be merged, dissolved, consolidated. This is part of the task the Governor has assigned to us and will be part of the report.

Mr. J. D. Sudeth explained how important it was to get them on your side in the beginning, although the CEC was pretty open, once the entities knew what we were trying to do, they opened up and it ended up costing the CEC some time. Mr. Fulgenzi stated in the early days it was difficult to organize the local officials to make their original CEC appointments. At the time the perception was that the CEC was on a mission to consolidate local governments and force them to merge. He stated that was initially a difficult barrier. Getting local leaders to realize the CEC wanted to study the issues work was a difficult task. The fear that the CEC was there to eliminate them is a significant barrier. Some leaders still struggle with this perception. Once they get passed the fear, many now see opportunities. The CEC has witnessed incrementalism in action and although it is a slow process, it is good and it works. Chair Walters stated you either have incrementalism or revolution. The CEC has also witnessed a revolution in Indianapolis where the General Assembly acted to create the metro government. This movement would have never happened without the intervention of the state elected officials. Fire and Police which were not in the original plan and twenty-five years later they are still struggling to merge them. Chair Walters stated it is very important to know the history of this movement in the United States, in order to point to where it has happened, how it happened, and identify the impediments to it happening in Illinois. Mr. Larry Bomke stated that the CEC is a marvelous commission; one of the greatest breakthroughs was to get local municipalities to talk and actually work with one another through the Regional Leadership Council. Mr. Sudeth explained looking back and seeing the communication breakthroughs; it seems like the CEC has done their job. Quality staff work and critical Communication was the first step which were baby steps.

Chair Walters stated that the CEC members will go through the Agenda which consist of the select recommendations developed by the first CEC. The CEC thought these had the most bang for the buck, were important enough to work very hard for a long time or would leverage other advances. At every meeting, the different committees report on the select recommendation. Chair Walters made Mr. Costin feel welcomed and expressed sincerity with him to feel free to comment or ask questions anytime. Chair Walters said in regards to the Regional Leadership Council the CEC has 26 municipalities – villages, towns, cities within the County of Sangamon alone, so the CEC understands your point very well. There are numerous entities collecting property tax in the State of Illinois. She noted that difficult economic times will encourage or force local governments to work together.



**V. DISCUSSION OF TASKFORCE WORK PLANS**

**A. Regional Leadership Council as Strategic Partner - Higher Ed Institutions as Strategic Partner**

– Robert Plunk & Jackie Newman

Mr. Plunk noted the Regional Leadership Council last meeting was held January 28' 2015. The taskforce reported at the February CEC meeting the local support person, Carol Kulek's made a presentation on energy efficiency and received a lot of good response from the mayors who attended and is following up on that.

Chair Walters clarified that the energy efficiency project is funded by grants from the Illinois Department of Commerce and Economic Opportunity to help local governments leverage their resources and implement energy saving equipment.

Mr. Plunk reported the next RLC of mayors meeting will be at 5:30 p.m., April 29, 2015, in the County Board Chamber.

Chair Walters invited Mr. Costin to attend the upcoming meeting and thought it would be an interesting experience for him. Chair Walters noted the elections will be over by then. There are some mayors who up for election and also leadership positions in the RLC. So it is a transition period as well, the RLC meets quarterly so if not the upcoming one maybe the July one to see just how they act, what they talk about, and make them aware of what you are doing. Without scaring them off too much, Chair Walters thought if he sought them out first it would be better.

Mr. Plunk explained the key points of discussion at the meetings in addition to energy efficiency are shared administrative functions, shared procurement especially the first part of winter there was a discussion on road salt and signage.

Chair Walters explained as the RLC as an example – the CEC pushed it as volunteers, but without someone to staff it and help them get organized, answer questions and kind of guide them along like the Regional Planning Commission, it probably would not have happened. So it is really important to discover that potential in every county that you deal with, 102 counties, because it is vital to the execution of these ideas.

Mr. Wesley commented that there were two reasons that that is totally true. First one is this has never happened before so there is no roadmap. But the second one is something Mr. Wesley referenced earlier; their organizations are a mile wide and an inch deep. There really is no support function in most of these villages and towns. Most of the offices are open part time, so to undertake something totally new without a road map and without the knowledge of the support staff at the Planning Commission about how to organize these things. The mayors are quite capable of working through issues that is not the issue. The issue is organizing to get them together and supporting what they have done. This is really government on a fraying shoe-string.

**B. Sewer Transfer Study - Chair Walters & Jim Donelan**

Mr. Donelan reported on a recent trip to the City of Peoria during which he, Chair Walters, Mr. Jeff Fulgenzi, Mr. Mark Mahoney of the City of Springfield and Mr. Gregg Humphrey of the Springfield Metropolitan Sanitary District met with individuals involved in sewer consolidation in metro Peoria. The purpose of the visit was to learn where the City of Peoria and Peoria Sanitary District were with their consolidation project, because they have been working on it for quite some time. Peoria's primary concern is the combined overflow of sanitary and storm-sewer. The CEC did gather some useful information from the visit and was pointed in the direction of looking at some other towns like Decatur. Due to the fact there is a municipal election April 7, 2015; this taskforce is waiting for the election of the Mayor and the new/same Public Works Director to be named to be able to proceed with this project.

Chair Walters stated the purpose of the sewer study is to determine whether it would be in the best interest of the citizens and taxpayers to have the sewers that are currently maintained by the City be transferred to the Metropolitan Sanitary District. Currently the Metropolitan Sanitary District does operate some of the small sewer lines and the City operates some sewer lines. In Peoria, their sanitary districts will never go to the sanitary districts they will always stay a part of the city because they are in such bad shape that nobody wants them and they are probably under consent decree. Chair Walters went on to explain the map of the Combine Sewer Overflows - CSO study. These could go easily to the sanitary district provided we worked a scheme of funding for them to take it while at the same time not depriving the City of resources to address the CSO issue. So nothing is every easy in this area, but it was going in the CEC's principle that the larger and simpler the infrastructure systems are and the more easily explained, the better. And actually Peoria had some what the same philosophy; they wanted a simple customer service system that allowed citizens to call one place to get an answer.

Mr. Donelan mentioned that the CEC did learn from the City of Peoria and the Peoria Sanitary District that they do partner together on joint projects even though one is under city jurisdictions to get projects done. After looking at the map and realizing there are just two governmental entities one could think this would be a smooth merge into one, but there are a lot of intricate factors. One factor is the condition of the infrastructure in the older parts of Springfield. Springfield's sewers were built in the 1800's, made with brick and there are some issues that need to be resolved before agreeing on who is over jurisdiction long term. Both Chair Walters and Mr. Donelan stressed the importance of cleaning, televising, mapping, and otherwise properly maintaining the sewer system. Locally, the historic lack of routine maintenance has made it difficult for the City of Springfield to assess the total cost of needed repairs.

Chair Walters stated that Ms. Crites from Crawford, Murphy & Tilly, Inc. has just recently been partnering with the City to do an analysis of the Northeast Sector of Springfield, which incurs water issues regularly.

Ms. Crites stated that Springfield's Sanitary District is a regional sanitary district. Waste water is being treated from surrounding communities and little towns that Springfield grew around. Springfield's Sanitary District is in discussion with Rochester, about taking over some of their pump stations and collection system. On a cost scale a larger body can do more things efficiently



and have staff already that is able to do the work. Northeast Sector of Springfield project is different because it is not a combine sewer issue but it pertains to sanitary sewer overflow issue. The City of Springfield has an administrative order from the United States Environmental Protection Agency to basically make this problem go away. A sanitary sewer overflow is when there is a rain event. A basement sewer back-up would be considered a sanitary sewer overflow. Currently in this area of the City, the City actually goes out and uses bypass pumps to relieve the pressure on their system, which means they are putting a hose in the sanitary sewer and pumping out to storm. Besides relieving pressure to their system this is done to minimize the impact to the homeowners in that area. The City is mandated to provide this report in July to USPA, to resolve this issue. CMT has been studying the area and modeling the sewers. The interesting thing that was discovered after holding a public meeting was that the City is mandated to do this, but what was heard from the residents the worst flooding with overflow issues happen in townships adjacent , so the City cannot governmental address the problems these people are having because they are not in the City's System. The residents did not know who their service provider was. Ms. Crites stated there would be a public meeting April.

Chair Walters mentioned to Ms. Crites that when CMT is ready to have a meeting with the CEC to let Mr. Fulgenzi know and the CEC will schedule the meeting.

Mr. Costin related to the fact that citizens really don't know who was responsible for the sewers and the overflow, and stated his task force is tentatively wanting to build a map of Illinois. So that a citizen can type in an address and gets an individual report listing all the local governments that affect them and have contact information available for each entity. This would alleviate office personnel from having to address issues that are not relevant to their office or jurisdiction.

Chair Walters and Mr. Fulgenzi noted that since water flows, there is no way of knowing the end-point and there are numerous unknown cost related to the overflow of sewer.

### **C. Regional Policing Study - Karen Hasara & Sen. Larry Bomke**

Sen. Bomke reported Karen Hasara is working with Richard Lisko with the International Chief of Police Association in Washington, DC. After reviewing the CEC's report in law enforcement and the CEC's need of a study of police study delivery, his organization will submit a proposal. She is waiting for his proposal.

Chair Walters explained to Mr. Costin the issue of having all, 26 municipalities, many of whom have their own little police department and/or given them up and over to the County, because they couldn't afford them anymore, operations let alone pensions cost of these police entities. So this puts pressure on the Sherriff for the County. So the CEC is looking at everything from sharing computers, purchasing uniforms as a joint effort all the way up to metro-police force which would be the most radical solution to this problem.

Mr. Plunk added that Ms. Crites' issue with the sewer overflow is a very good example of many issues that occur around the perimeter of Springfield. Because it has such uneven corporate





limits and the policing is another example and the coordination or lack of between the sheriff's office and the city police. The CEC did get the sheriff's office and the city police to converse by discussion and recognizing where they may be able to work together, but they have changed personnel, so the CEC would need to start from the beginning. Mr. Plunk stated it is very difficult and turf is a big issue.

**D. Developing Legislative Linkages - Karen Hasara & Sen. Larry Bomke**

Sen. Bomke referenced the legislation they have seen the SJR-State Journal Register who editorialized against this legislation HB261 which would allow local government to reduce the cost to publicizing in the newspaper to post to their local website. It is currently in committee, was assigned on February 3, 2015 to Counties & Townships Committee in the House.

Mr. Costin stated they are aware of the issue and he has met with Rep. Joe Sosnowski. This is the type of unfunded mandate that the taskforce is charged with analyzing and researching if technology has allowed electronic publication service.

Chair Walters discussed the issues the CEC has encountered barriers to having the resources needed to study things in depth. For an example the police study, the CEC really needs a consultant so the CEC goes begging around to get resources to hire consultants. So one thing that might sweeten the pot for counties like us, would be to have a little pot of money that could be available, for an example the sewer study the CEC could meet with these individuals but an expert opinion is needed on the feasibility of this, what a timeline would be and how to manage the financial, etc even if the entities were in agreement.

Mr. Costin stated the CEC has a great template that would be great for the Lieutenant Governor to take a model of similar proportion while she was visiting communities around the state.

The group as a whole shared the amount of time and effort that was put into producing the first report. They stressed the importance of the support given by the Regional Planning Commission.

**E. Developing Linkages with Townships - Jim Donelan & J.D. Sudeth**

Chair Walters asked for an update from the task force working with townships to brief Mr. Costin.

Mr. Donelan reported that Mr. J.D. Sudeth and he have been assigned to work with the 26 townships. They have met once with a smaller group of townships officials and once with the Sangamon County Township Officials Association. They are very active in communicating the ways the CEC can help and there are a couple of recommendations that are directly related to townships as part of this process. Mr. Donelan reported township of Chatham voted to not to fill

their collector's position, this was a recommendation of the CEC's. The task force has learned there are a significant number of townships that work together on projects not only on other townships but other municipalities, share resources and individuals. When equipment is shared so are the operators of the equipment from that jurisdiction, there is a buy in there and an intergovernmental cooperation. The townships are very receptive to working with the CEC on ways to engage with other entities to be more efficient. The Sangamon County Township Officials Association meets quarterly.

Mr. Plunk noted that he had recently attended the Riverton School Board meeting where the Superintendent of Riverton Schools thanked the Clearlake and Riverton townships and village officials for the excellent job. They did early with clearing the roadways on the Tuesday icy morning so that school was able to be open. He said he and his transportation director were out at 4:30 a.m. and he would not have believed it if he had not witnessed it. This is another example of one governmental agency supporting another.

#### **F. Developing Linkages with Fire/EMS – Robert Plunk & Robert Wesley**

Mr. Plunk shared with Mr. Costin the background on the EMS and fire linkage. Mr. Wesley and I are the task force that is dealing with this from the CEC. We are working with the Regional Leadership Council which has established a sub-committee specifically to deal with the Fire and EMS issues. The general recommendation in the CEC's primary recommendation document was to look to establishing four quadrants of regional areas for fire protection in the rural areas of the County outside of Springfield. A lot of opposition to that from a small group, primarily consisting of fire chiefs. Very little feedback from public, fire protection boards, but working through this RLC subcommittee which is chaired by Mayor Tom Yokley, the Mayor of Williamsville. He is concerned that when there is a fire call in his community of Williamsville, it is not the Williamsville vehicle he sees. It is the Sherman Vehicles from six miles away and that is due to a very good system that seems to work in Illinois that is called (MABAS) Mutual Aid Box Alarm System. This occurs in a village like Williamsville because they do have a good facility and they do have good equipment. They do have personnel but those people are not there during the weekdays. They are there in the evenings and on the weekends. Their primary jobs are somewhere else. So they don't have the staff to respond. Volunteer fire fighters are a difficult situation to keep and to retain them. Mr. Plunk stated the CEC has seen that EMS responds to 80 to 90% of the calls, whereas Fire responses are about 10 to 20%. So this is the big demand on fire protection districts and fire departments. And the training required for EMS personnel is much greater and if you can get those people and retain those people you can really have a good department. But that is the challenge. Mr. Plunk reported the task force is currently working through the RLC subcommittee. The task force has met a couple of times since November and will have a meeting March 25th. This is a subcommittee that is still getting organized, trying to pull people together and get something going. There are ten or twelve people on this subcommittee which include two fire chiefs, two fire protection district trustees, hospital related people and people who are related to Fire/EMS. Sangamon County has a very good rescue squad that is used by some of the fire departments and basically vilified by others.



Chair Walters noted how fragile the local governments are, if one of the mayors has an illness or a family member is ill it is often and they are leadership positions it means cancelled meetings. The inability to carry on because there is no depth like Robert pointed out. So this is another issue that confronts the issues of these studies. The availability of people is so dependent on factors that are out of your control.

Mr. Wesley stated the arguments about the waste in government stop at local level. The municipal governments in the county they don't spend a lot money on support. They don't spend a lot money on office holders. They are really focused on service delivery. That is the battle that they are fighting it is not about deep of bureaucracy I can keep. It is really about can we delivery the basic services that we need to delivery. And to reduce them even further makes them even more problematic.

Mr. Plunk added an additional aspect about this study. The thing the CEC is working on with the RLC really does not at this point include what the CEC calls the pass thru district aka The Fire Protection Districts. There are nine Fire Protection Districts that cover the areas immediately outside Springfield and most of them contract with Springfield City Fire Department to serve those nine districts. Those district boards meet once a year. They have requirements about putting out publications and reports. There is not a real good understanding of how they determine how much they are going to pay the City of Springfield. It is based on the amount of money they get in taxes. And they are inconstant on their tax rates among the nine districts. One of the CEC recommendations was to combine some or all of the nine districts, but legislative obstacles make it a difficult process of consolidating those districts. It is not inexpensive. This is a gray area when it comes to budgets because the CEC does not have enough information. It is hard to determine what each district reimburses the City.

Mr. Wesley apologized for having to leave early.

Mr. Sudeth announced Pleasant Plains has obtained the ground for a new fire station, Farmingdale Road and Route 125 which is a volunteer station.

#### **G. Create Network of Business Leaders - J.D. Sudeth & Josh Collins**

Setting Goals & Metrics for CEC—Josh Collins

Chair Walters asked what he had in mind regarding the desire to Set Goals and Metrics for CEC. Mr. Collins said he would like to quantify the CEC's goals. Mr. Collins had no report. The topic was tabled for future discussion.

## **VI. UNFINISHED BUSINESS**



Chair Walters stated that April will be one year since the task force made the work plans for each of the areas. Before the April meeting review the original work plan with teammate to see if goals were achieved, or if the goals were failed, or if the plan is right on track. Set new goals for a new year from the report. Every task force will report at the April meeting. Chair Walters asks if everyone agreed with this report. There were no disputes.

**VII. OTHER SPECIAL REPORTS**

RPC Staff reported the Regional Leadership Council will be held Wednesday, April 29th, 2015 at the County Board room. The elections are coming up and the Chair and Vice Chair would like to be re-elected. They continue to meet quarterly. There was discussion about the RLC interests in shared services. There was also discussion after the election to send letters and make a brief call to the newly appointed invited them to the CEC.

The next CEC meeting date will be Wednesday, April 8, 2015, at 3:00 P.M. The meeting will be held in Room 212 of the Regional Planning Commission.

**VIII. PUBLIC COMMENTS**

Chair Walters asked if there were any public comments. Mr. Brian Costin was very appreciative of being allowed to join the CEC's meeting today. The experience to see how things are done and the feedback provided by each commissioner about the task force ideal is invaluable. Mr. Costin said he looks forward to working with the CEC.

**IX. ADJOURNMENT**

Chair Walters asked if there were any further comments. There being none, she called for a motion to adjourn. Mr. Plunk motioned to adjourn. Mr. Sudeth seconded the motion. There being no further business, the meeting was adjourned.

Respectfully Submitted,

Gail Weiskopf  
Acting as Recording Secretary